



# CORPORATE AND LOCAL INDUCTION POLICY AND PROCEDURES

South Central Ambulance Service NHS Foundation Trust Unit 7 & 8, Talisman Business Centre, Talisman Road, Bicester, Oxfordshire, OX26 6HR

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# 1. INTRODUCTION

## 1.1 Rationale

South Central Ambulance Service NHS Foundation Trust (SCAS) acknowledges the importance of providing a sound, balanced and complete induction programme for all new employees of the Service in a consistent manner.

The organisation believes that in order for all new staff to quickly feel that they are part of the Trust a comprehensive Corporate and Local Induction programme delivered very early in their employment is essential. The expectation of the programme is that new members of staff will recognise not only the quality standards and regulations the Trust works to but also the level of care and support it affords its employees.

A proper period of induction is essential if the Trust is to ensure that all staff are able to work in a safe manner. The programme will include training appropriate to the individual roles undertaken to ensure that staff are able to work safely and effectively, taking account of risk and health and safety issues and good practice.

## 1.2 Scope

A sound induction is good employment practice. It is essential that staff feel welcomed, valued, and effectively integrated into the team. The programme enables new starters to understand how they contribute to the work of the organisation and the aims, objectives and values of the Trust

The Trust is committed to providing a properly resourced, high quality Corporate and Local Induction programme for *ALL* new staff and volunteers<sup>\*</sup>. The programme includes relevant statutory and mandatory training, such as patient moving and handling training, infection control, and risk management when appropriate.

Induction arrangements and training will regularly be reviewed to ensure relevance and that quality is maintained.

## 1.3 Principles

Induction is the process by which staff are familiarised with the Trust. It includes the Corporate Induction course which is facilitated by the Education Department (and key Trust staff who supplement the programme in specialist subject areas), and a Local Induction programme, which is a series of events and phased introduction to the individual job organised by the Line Manager / Line Manager. The Local Induction programme may include specialist training specific to a particular job.

The induction period for new members of staff follows a set pattern and is dependent on the individual job role. The period of Corporate Induction, as noted in the programme stated at Appendix 1, is supplemented by a period of Local Induction, this is dependent on the role the new starter will undertake, the programme/check list for Local Induction is stated as Appendix 2. All paperwork and staff information recording procedures (Electronic Staff Records – ESR) should be followed according to Trust procedures. This is required evidence for Healthcare Standards

New staff are defined as people who have never previously worked for the Trust or

have recommenced working for the Trust following a break in service in excess of one year, for example, staff on a career break, secondment or extended period of maternity leave, in addition this also applies to people who have worked for the Trust previously, but not within the previous year.

There are no exceptions from attendance to induction courses; it is mandatory for all staff and volunteers\* regardless of role or status. Staff who change departments will be required to undertake local induction specific to their new department/job role.

All new members of staff are expected to comply with this policy and ensure that they attend and complete the induction programme in its entirety.

Managers should ensure that staff are allocated adequate time out from their roles to take part in activities that form part of the induction process, this includes the Corporate Induction, Local Induction and any specific professional induction required.

It is important that members of staff do not undertake any tasks or operate any medical devices, equipment or machinery for which they have not been adequately trained or familiarised with in SCAS. If any member of staff is in doubt as to their competence or training, they should discuss individual situations with their Line Manager / Team Leader`.

Non-attendance at induction will result in individual members of staff not receiving training that is required by regulation and law. This will put patients, other staff, the individual themselves and the Trust at risk. The Trust takes induction very seriously; anyone not attending the courses in their entirety must be reported to the local HR Manager, the appropriate recruitment department and the Assistant Director of Education immediately. In the case of induction courses delivered for CCCs non-attendance must be reported to the Clinical Assurance & Training Manager

# 1.4 Temporary and Bank Staff

ALL \*temporary staff are required to undertake a period of local induction appropriate to the role they will undertake and the duration of their employment, which should follow the programme/check list for temporary local induction is stated as Appendix 3. This programme must be completed before any work is commenced. Each department manager must ensure that temporary staff in their department receive a localised induction relevant to their duties and work area. All Trust "Bank" staff, new to the Trust, are required to complete the Corporate Trust Induction course prior to being available for work, on occasion this may take place in the normal work place, as opposed to the Education Department, when new staff are unable to attend pre-planned courses, this will be arranged individually with the line manager.

Records of induction for temporary staff are the same as for permanent staff and should be kept locally by department managers, e.g. all paperwork and staff information recording procedures (ESR/LMS) should be followed according to Trust procedures.

\* Temporary refers to everyone working for the Trust for three months or less and who are not paid via ESR

# 1.5 Volunteer Staff

For all other staff not included above, e.g., volunteers, a Local Induction programme must be completed which reflects the scope of their role. Local managers MUST ensure that all temporary staff and volunteers working in their department should not operate machinery or undertake tasks for which they are not competent or trained.

All \*\*volunteer staff must complete the Local Induction Checklist appropriate to the role they are undertaking to the minimum required standard within the given timescale. All information relating to this document must be recorded in a timely manner and in accordance with the instruction noted on the document. Records of volunteers will be kept by the volunteer coordinator and forwarded to the local HR Manager as requested

## Compliance requirements

Managers are required to ensure all volunteers complete this process; volunteer details will be recorded on LMS in order to give accurate reports on compliance. Volunteers who fail to complete the local induction are unable to undertake duties on behalf of the Trust.

\*\* This refers to the volunteer Community Responders and volunteer car drivers etc

# 2. CORPORATE AND LOCAL INDUCTION POLICY

## 2.1 Policy Statement

The Trust will use all appropriate and necessary means to ensure that it is, and remains, compliant with current healthcare standards in relation to Corporate and Local Induction, providing the direction for best practice and direction to support staff

The Trust expects that every new member of staff will follow the designated induction programme for their specific job role in its entirety

The Trust expects all Directors, Managers, Team Leaders and Facilitators to fully support this programme, and will take non-compliance of this programme very seriously

## 3. IMPLEMENTATION AND COMPLIANCE

## 3.1 Duties within the Organisation

The Executive Director of HR and OD has overall responsibility for the implementation of the Corporate and Local Induction programme.

The Assistant Director of Education has responsibility for ensuring the practical implementation of the programme

The Education Department facilitates all Corporate Induction for permanent staff

except in the case of EOC 999 & 111 where it is delivered by their own education team. Clinical Induction is facilitated by local Education Centres. Local Induction (as indicated in this document) is facilitated by the relevant line manager/team leader.

Approval and monitoring of the effectiveness of the Corporate and Local Induction Programme is undertaken by the Workforce Board.

The Workforce Board are responsible for the review of the content of the programmes on a regular basis, or when significant revisions are made or required, ensuring that all relevant standards are maintained. Where a clinical or patient safety review or recommendation is needed these will be sought from the relevant committees.

Amendment of the programme is the responsibility of the Workforce Board. They will review any amendments recommended by the Senior Education Team. The Workforce Board will regularly review the objectives, content and methods of delivery of this programme. Making recommendations to the relevant committees when amendments are required, using Appendix 4 as a pro forma for review and amendment.

The Workforce Board will liaise closely with the Human Resources Team and relevant management teams to ensure that all associated processes are fit for purpose, recommendations for review or alteration will be made to relevant committees or appropriate HR meeting groups for acceptance prior to submission to the Quality and Safety Committee for approval

3.1.1 Flow Chart for Policy Approval, Review and Amendment



The Trust acknowledges that when staff are employed on a temporary or very shortterm basis or for only a very few hours per month it is not appropriate to undertake the full induction programme. In such cases the relevant line manager will undertake the <u>Temporary Staff Induction Programme</u>, (as noted in 1.3 of this document).

# 3.2 Objectives of the Programme

All staff following the programme should be able to achieve the learning objectives for each section of the programme by the end of the programme delivery period.

New starters should, by the end of the programme, feel that they understand the role, aims and objectives of the Trust, have a good understanding of their new role and feel that they are a welcomed addition to the team.

# 3.3 Internal Relationships

The HR Team, Recruitment Team and the Education Department will liaise very closely with the relevant receiving departments, to ensure that all new starters are registered onto the induction programmes prior to the commencement of their employment with the Trust, via the ESR and LMS system and by alerting the relevant Education Centre Co-ordinator of the employment of new staff.

The Education Department will co-ordinate the delivery of Corporate/Local Induction Programme(s), supported by the Human Resources Department, making every effort to ensure appropriate programmes are available for new starters within the specified time scales. Local Induction will be organised and coordinated by and individual's line manager The Education Department will liaise with the HR Department to ensure that all documentation to support and evidence Corporate/Local Induction is completed; the local Education Centre Co-ordinator is responsible for recording attendance against individual training records on LMS, paper documentation will be kept on the relevant training file/personal file and will be recorded on the Electronic Staff Record (ESR). A clear audit trail for documentation must always be maintained. Local induction will be organised by the individual's line manager who will be responsible for monitoring and recording the relevant evidence of completion.

Non-attendance of staff on the programmes will be reported by Corporate Induction facilitators to the Assistant Director of Education and to the relevant Human Resource Manager who will ensure that such staff are informed that their attendance at such training is required and will be invited to attend again on a prescribed date, the HR department will be informed should any member of staff fail to attend on the second occasion. Members of staff and volunteers who fail to complete the corporate and local induction are unable to undertake duties on behalf of the Trust.

# 3.4 External Relationships

Relevant stakeholders, e.g., universities etc. will be consulted during the programme review process, e.g., future development, amendment etc., this will be dependent on, and commensurate with, their normal level of involvement with Corporate Induction in this Trust.

# 3.5. Compliance and Responsibilities

The Trust expects that every new member of staff will follow the designated job role programme in its entirety, preferably beginning on the first day of their employment but with the expectation when this is not possible that it will be within the first six weeks of their commencement with the Trust. If it is not possible to undertake the Corporate Programme on the first day of employment the Local Induction programme MUST be completed on that day and arrangements made for attendance at a Corporate Induction programme within the specified time scale. The Trust has set a target of .95% compliance to meet these expectations.

It is the responsibility of the HR Department, as devolved to the Recruitment Team, to ensure when a new starter is offered employment they are informed of the time and location of the Corporate Induction programme they will be expected to attend (taking account of the exceptions noted above). If a new member of staff is unable to attend on the specified day they will be informed that this will affect their commencement of employment, the Recruitment Team will inform the new starter of the alternative date they will be expected to start and the alternative date and attend the Corporate Induction.

Recruitment and Education Departments will liaise regularly to agree the start dates for new recruits to ensure appropriate Corporate Induction courses are programmed to coincide with planned recruitment. If any member of staff fails to complete either the Corporate or the Local Induction programme the relevant HR Department Manager and the Assistant Director of Education must be informed, who will ensure that such staff are informed that their attendance at such training is required and will be invited to attend again on a prescribed date, remedial action will be taken should any member of staff fail to attend on the second occasion

All relevant paperwork and entries onto ESR/LMS must be completed in accordance with Trust procedure

The recruitment team will be responsible for following up any new starter non attendees and the Assistant Director of Education or their delegated representative will liaise with the member of staffs' line managers to ensure they complete the programme.

Most staff records are completed via ESR/LMS, all paper records should be completed and returned to the relevant person – as indicated on the programme documents, within the stated timescales.

# 4. EQUALITY & HUMAN RIGHTS IMPACT STATEMENT

- 4.1 The Trust is committed to promoting positive measures that eliminate all forms of unlawful or unfair discrimination on the grounds of age, marriage and civil partnership, disability, race, gender, religion/belief, sexual orientation, gender reassignment and pregnancy/maternity or any other basis not justified by law or relevant to the requirements of the post.
- 4.2 By committing to a policy encouraging equality of opportunity and diversity, the Trust values differences between members of the community and within its existing

workforce, and actively seeks to benefit from their differing skills, knowledge, and experiences in order to provide an exemplary healthcare service. The Trust is committed to promoting equality and diversity best practice both within the workforce and in any other area where it has influence.

- 4.3 The Trust will therefore take every possible step to ensure that this procedure is applied fairly to all employees regardless of race, ethnic or national origin, colour or nationality; gender (including marital status); age; disability; sexual orientation; religion or belief; length of service, whether full or part-time or employed under a permanent or a fixed-term contract or any other irrelevant factor.
- 4.4 Where there are barriers to understanding, e.g., an employee has difficulty in reading or writing, or where English is not their first language, additional support will be put in place wherever necessary to ensure that the process to be followed is understood and that the employee is not disadvantaged at any stage in the procedure. Further information on the support available can be sought from the HR Department.

# 5. **REFERENCES**

Department of Health, Healthcare Commission (2004) *Standards for Better Health* HMSO

Department of Health (revised 2003) NHS Litigation Authority Risk Management Standards HMSO

Department of Health, an Organisation – wide Approved Document for the Management of Corporate and Local Induction, NHS Website

## 6. MONITORING

Approval of the Corporate and Local Induction Policy is the responsibility of the Work Force Board. When amendments are required the Policy will be submitted to the Committee for review and approval. When minor amendments are required or if the policy is due for review without significant amendment the Senior Education Team will review and approve or recommend submission to the Work Force Board for approval.

The Assistant Director of Education, in liaison with the EOC Clinical Assurance & Training Manager, will audit compliance of this policy and a full report will be provided to the Quality and Safety Committee on an annual basis. Any action plans required to ensure policy compliance will be considered for entry onto the Trust's Health, Safety and Risk Action Plan and entered onto the register if appropriate. If the identified risk can be addressed within a minimal period of time this will be considered to be minor and will be addressed locally – but within the time scale set by the Assistant Director of Education to meet the action plan time scale will trigger placement on the Trust register.

The Audit will review the following:

• Percentage of new staff, temporary staff and volunteers completing the Corporate and Local induction programme

- Compliance of attendance procedures and monitoring of attendance
- Review processes for monitoring and reporting
- Content of the Corporate and Local Induction programme
- Attendance of key managers at the relevant groups or committees

The Clinical and Education Review Group will review the objectives, content and methods of delivery of this programme and make recommendations to the Clinical Review Group when amendments are required.

Approval of the Corporate and Local Induction Policy is the responsibility of the Work Force Board. When

# 7. EQUALITY IMPACT

This policy will be applied fairly to all employees regardless of race, ethnic or national origin, colour or nationality; gender (including marital status); age; disability; sexual orientation; religion or belief; length of service, whether full or part-time or employed under a permanent or a fixed-term contract or any other relevant factor. The Trust will therefore take every possible step to ensure that this policy is applied fairly to all employees regardless of these protected characteristics or whether full or part-time or employed under a permanent or a fixed-term contract or any other relevant factor.

By committing to a policy encouraging equality of opportunity and diversity, the Trust values differences between members of the community and within its existing workforce, and actively seeks to benefit from their differing skills, knowledge, and experiences in order to provide an exemplary healthcare service. The Trust is committed to promoting equality and diversity best practice both within the workforce and in any other area where it has influence.

Where there are barriers to understanding, e.g., an employee has difficulty in reading or writing or where English is not their first language additional support will be put in place wherever necessary to ensure that the process to be followed is understood and that the employee is not disadvantaged at any stage in the procedure. Further information on the support available can be sought from the Human Resources Department.

Employees exercising their rights and entitlements under the regulations will suffer no detriment as a result.

A full 'Equality Impact Assessment' is available on request.

# **APPENDIX 1: CORPORATE INDUCTION PROGRAMME**

# South Central Ambulance Service NHS Foundation Trust - Corporate Induction Programme – Delivered - Face to face

# Day 1

- 09:00 09:45 Arrival welcome, registration by course leader, general housekeeping, personal paperwork and ID photographs.
- 9:45 10:50 Directors Opening Address Welcome introduction to Trust and description of Trust structure, vision and aims

# 10:50 – 11.10 **BREAK**

- 11:10 11:55 Talks given by representative from the HR Department e.g. Salaries, Union Membership, Occupational Health, Staff Welfare and support, Disciplinary Procedures, Code of Conduct etc.
- 11:55 12:40 Communications Skills and talk from the PR team
- 12:40 13:10 LUNCH
- 13:20 14:35 Equality and Diversity delivered when possible by Subject Matter Expert
- 14:35 14:50 **BREAK**
- 14:50 15:50 Information Governance Counter Fraud delivered when possible by Subject Matter Expert
- 15:59 16:05 Fraud
- 16:10 16:30 Questions and Paperwork

## Day 2

- 09:00 09:45 Corporate and Clinical Governance in relation to Safeguarding of Children and Vulnerable Adults - delivered when possible by Subject Matter Expert
- 09:45 10:55 Infection Control delivered when possible by Subject Matter Expert
- 10:55 11:10 **BREAK**
- 11:10 12:25 Talks given by the Health, Safety and Risk Department, e.g., Introduction to H and S policies, employer and employee responsibilities, corporate risk, reporting of incidents, ancillary paperwork, fire training, display screen equipment regulations, basic manual handling, slips, trips and falls, violence and aggression, Basic Conflict Resolution and cycle of communication
- 12:25 13:00 Basic moving and lifting practical demonstrations final paperwork.

# **APPENDIX 2: LOCAL INDUCTION CHECKLIST**

The following must be completed and signed off by the line manager within the first month, working within the department and the relevant amendment made to the ESR for the member of staff

Orientation to the department and any other areas relevant to post.

Introduction pack, when appropriate, received and discussed

Security Pass, Key, name badge, access codes etc checked and tested

Car parking, Catering and washroom facilities

Explain the function and structure of the department.

Introduction to key individuals within the department.

Arrange IT access (including E learning access)

Confirm hours of work and shift patterns where applicable.

Fire safety procedures and assembly points:

- Fire exits
- Equipment
- Alarms
- Emergency telephone numbers
- Evacuation procedures

Reconfirmation of procedures relating to:

- Confidentiality
- Records management

Moving & handling procedures:

- Equipment
- Procedures
- Lifting and handling regulations

Medicine safety procedures: when appropriate

- Introduction to local protocols
- Prescription
- Administration
- Standard operating procedures
- Medications common to area

Incident reporting procedures:

- Location of Incident forms (IR1)
- Completing the forms
- Reporting arrangements

Infection control procedures:

- Hand hygiene procedures
- Infection status of clinical setting

Health, safety and risk procedures:

- Security
- Waste disposal
- VDU regulations- including personal workstation assessment undertaken by a local assessor when appropriate

# LOCAL INDUCTION CHECKLIST - CONTINUED

The following must be completed and signed off by line manager within the first week working within the department:

# THE DEPARTMENT

Explanation of the key documents used within the department

- Care pathways
- Patient records

Explanation of the key equipment used within department and training requirements.

- Monitoring equipment
- Specialist equipment
- Decontamination / clinical waste disposal

## **ROLES & RESPONSIBILITIES**

Introduction to mentor/team leader/supervisor.

The specific duties and responsibilities of the post.

Expectations and limitations of the post.

#### **KEY POLICIES AND PROCEDURES** (where applicable)

Driving policy

Confidentiality and records management policies

HR policies

Incident reporting policy

Health, Safety and Risk policy

**Clinical Services policies** 

**Corporate Services policies** 

#### SICKNESS/ABSENCE

Explanation of the local procedures regarding sickness and absence

- reporting
- return to work procedures
- · reporting to occupational health

#### COMMUNICATION

Use of the Trust intranet/ email system / ESR Location and use of general Trust policies, handbook, operational procedures etc

## SUPERVISION

Explanation regarding the length of supervised practice Explanation of the organisation's appraisal and personal development review programme Plan a date (within 1 month) to review induction document

# HOLIDAYS

Explain annual leave entitlement Explain process for booking annual leave

# TRAINING

Booked onto required mandatory / desirable training or informed of the E Learning packages they must complete:

- Corporate Induction if appropriate
- Moving and Handling Training
- Children Protection Training
- Protecting Vulnerable Adults Training
- Needle-stick Incident Training
- Violence and Aggression Training (conflict resolution)
- Medicines Management Training
- Resuscitation Training
- Infection Prevention and Control Training
- Investigation of Incidents, Complaints and Claims Training
- Other please specify

# LOCAL INDUCTION CHECKLIST - CONTINUED

The following must be completed and signed off by line manager within the first month working within the department:

## SUPERVISION/KSF/REVIEWS

Plan date for first appraisal Review learning from corporate & local induction Agree a personal development plan Check that corporate induction has been completed

## SPECIAL RESPONSIBILITIES

E.g.: explanation of the role of the Health, Safety and Rick Department and the Clinical / Corporate Governance Department

## INDUCTION INFORMATION

Specific to this department – to be agreed by the Head of the Department

# APPENDIX 3: TEMPLATE FOR LOCAL INDUCTION CHECKLIST (temporary staff)

This checklist is to ensure that all aspects of your induction are covered in a timely and effective manner. As each item is discussed it will be signed off by the person providing the information, and by yourself, once you feel the information has been adequately covered. If any item does not apply to your post, please mark N.A. If you feel that any area has been missed, and you require further information, please bring it to the attention of the person completing the induction with you. Once the induction is complete, you should both sign the checklist. The completed and signed checklist will be kept by the Human Resources Department and a copy will be forwarded to you for your own records.

# **EMPLOYMENT DOCUMENTATION CHECKS**

Confirm the following have been received and reviewed centrally:

- References
- Proof of registration
- CRB checks (where appropriate)
- Record/Proof of Qualifications

Confirm an emergency contact telephone number

Identity Check (where appropriate)

#### THE DEPARTMENT

Orientation to the department and any areas within the organisation relevant to post.

Security Pass, Key, name badge, access codes, IT access etc

Car parking, Catering and washroom facilities

The specific duties and responsibilities of the post.

Confirm hours of work and shift patterns where applicable.

Confidentiality and Records Management Signing of relevant forms

Fire safety procedures and assembly points:

- Fire exits
- Equipment
- Alarms
- Emergency telephone numbers
- Evacuation procedures

Moving & handling procedures:

- Equipment
- Procedures

Lifting and handling regulations

Medicine safety procedures:

- Pharmacy local protocols
- Prescription
- Administration
- Standard operating procedures
- Medications common to area

Incident reporting procedures:

- Location of Incident forms (IR1)
- Completing the forms
- Reporting arrangements

Infection control procedures:

- Hand hygiene procedures
- Infection status of clinical setting

Health, Safety and Risk procedures:

- Security
- Waste disposal
- VDU regulations

Any additional local information essential to the department

NB if the individual will be working within the department greater than one week the full local induction checklist should be completed.

# APPENDIX 4: TEMPLATE FOR LOCAL INDUCTION CHECKLIST VOLUNTARY STAFF

This checklist is to ensure that all aspects of your induction are covered in a timely and effective manner. As each item is discussed it will be signed off by the person providing the information, and by yourself, once you feel the information has been adequately covered. If any item does not apply to your post, please mark N.A. If you feel that any area has been missed, and you require further information, please bring it to the attention of the person completing the induction with you.

Once the induction is complete, you should both sign the checklist. The completed and signed checklist will be kept by the Learning and Development Department and you may request a copy for your own records if required.

This document should be forwarded to the divisional Learning and Development Administrator as described at the end of the document. Please ensure timescales are adhered to at all.

The following must be completed and signed off by Volunteer Manager (or equivalent) prior to commencing operational duties:

## **VOLUNTEER DOCUMENTATION CHECKS**

Confirm the following information has been received and reviewed centrally: -

- References
- Proof of registration when applicable
- CRB checks (where appropriate)
- Record/Proof of Qualifications including the following:
  - o Driving Licence
  - o Current RFL, motor insurance certificate,
  - MOT certificate where applicable List others as appropriate including clinical registration numbers

Confirm an emergency contact telephone number

Identity Check (where appropriate)

## THE DEPARTMENT

Orientation to the department and any areas within the organisation relevant to post.

Security Pass, Key, name badge, access codes, IT access etc when appropriate

Car parking, Catering and washroom facilities when appropriate

The specific duties and responsibilities of the post.

Confirm hours of work and shift patterns where applicable – describe WTD

Confidentiality and Records Management

• Signing of relevant forms

Fire safety procedures and assembly points as appropriate to the role:

- Fire exits
- Equipment
- Alarms
- Emergency telephone numbers
- Evacuation procedures slips trips and falls
- Violence and aggression
- Child protection
- Vulnerable adults

Moving & handling procedures:

• Guidelines and procedures must be reiterated before commencement of duties

Medical devices and equipment safety procedures:

- Protocols
- Administration procedures
- standard operating procedures

Incident reporting procedures:

- Location of Incident forms (IR1)
- Completing the forms
- Reporting arrangements

Infection control procedures:

- Hand hygiene procedures
- Infection status of clinical setting

Health, Safety and Risk procedures:

- Security
- Waste disposal

Driver Assessment and familiarisation - when appropriate: -

- Driving assessment undertaken when necessary
- Familiarisation with Trust vehicles
- Pagers and Mobile phones
- Other communication equipment

Any additional local information essential to the department including:

- Complaints
- Introduction to policies relevant to the department/job role e.g. obs and gyne, paeds, medicines management,
- Others as specified below to be determined by job role

Confirmation page – Volunteer Manager (or equivalent) should make two copies of this document, provide copy to the staff member and send the original copy to the Divisional Learning and Development Department within one week of the first working date.

Checklist completed on the first day of operational volunteering and sent to local Learning and Development Department within 1 week of start date